

The webinar will begin in a minute

The webinar is being recorded and you will receive the recording after the webinar



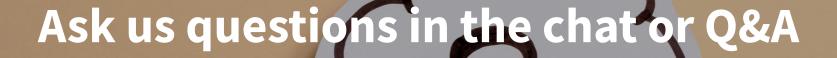
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Write 'demo' if you want to know more about our neurodiversity training



# What is neurodiversity?

- Relatively recent term coined in the 90s by sociologist Judy Singer
- Naturally occurring variations in the human brain

"Neurodiversity may be every bit as crucial for the human race as biodiversity is for life in general. Who can say what form of wiring will be best at any given moment?" - Harvey Blume

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# What does neurodiversity include?

- Range of conditions such as dyslexia, ADHD, dyspraxia, ASD (autism) etc
- Not always are these differences a disability, sometimes society is the disabling factor
- But sometimes neurodiversity is a disability
- Different perspectives on neurodiversity and disability to be considered
- Neurodivergent individuals are disabled under the UK Equality Act 2010

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Do you think your organisation is neurodiversity friendly?



# **Neurodiversity in the workplace**

- Creating an environment where everyone can maximise their strengths
- This leads to better staff productivity, retention and satisfaction
- Ultimately being neurodiversity friendly will create a better organisation
- One in seven people in the UK are neurodiverse so it is a must for any organisation

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## Types of neurodiversity

- Neurodiversity is NOT an umbrella term
- There is biodiversity, there is neurodiversity
- Neurodiversity is not always applicable to every condition
- VinciWorks course is not a summary of the conditions, but an exploration of neurodiversity and supporting people in the workplace

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#### Difficulties of diagnosis

- Diagnosis is difficult and lengthy
- Not everyone with a condition will have a diagnosis
- No two neurodivergent people are alike
- Important not to make assumptions
- Diagnosis is not always required, necessary or possible
- Treat everyone as an individual

## Social vs medical disability models

- Social model of disability more effective than the medical model
- Medical model saw the people as the problem, social model considers society as disabling those people
- A person has an impairment or condition, not a disability
- E.g a wheelchair user encountering an inaccessible train station - society has disabled them

## Neurodivergence and disability

- Complexity if neurodivergent thinkers are disabled
- Sometimes neuro differences are debilitating
- Other times society is the disabling factor, e.g. noise, space, lighting etc
- In certain situations neurodivergent individuals can be disabled, in other situations they might not be
- Nevertheless, neurodivergent conditions are protected under the Equality Act

#### Neurodivergence and mental health

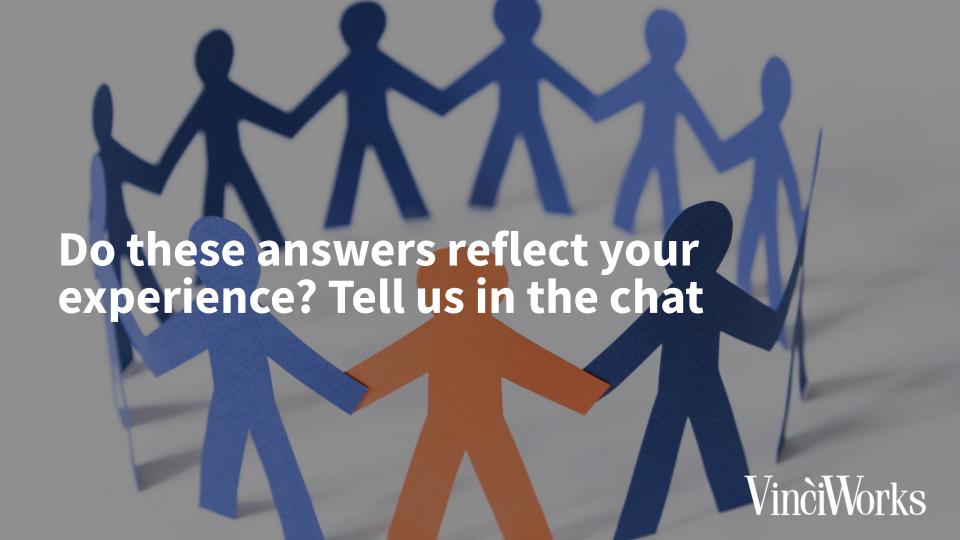
- Neurodivergence and mental health issues are often connected
- Neuro-minorities can experience anxiety and depression
- Unclear if due to condition or from society
- Disclosure should never be pressured up to the individual

# Neurodiverse language

- Language is important and evolving
- Moving from medicalised model to social
- Different people have different preferences in how they refer to themselves
- People tend to be very open about discussing their preferences and conditions when they are treated with respect and can talk about it on their own terms

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#### **Neurodiversity drama**

- Demonstrates what an initial conversation can look like with HR or manager
- Two way conversation. Don't expect individual to know the answers to what they need
- Needs assessment can help
- More representative a team, the better to understand customers and staff



### Reasonable adjustments

Three factors to consider with reasonable adjustments:

- 1. The demands of the job
- 2. The environment
- 3. The skills of the person

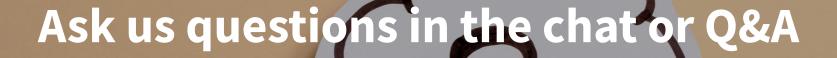
Key building blocks for a support strategy



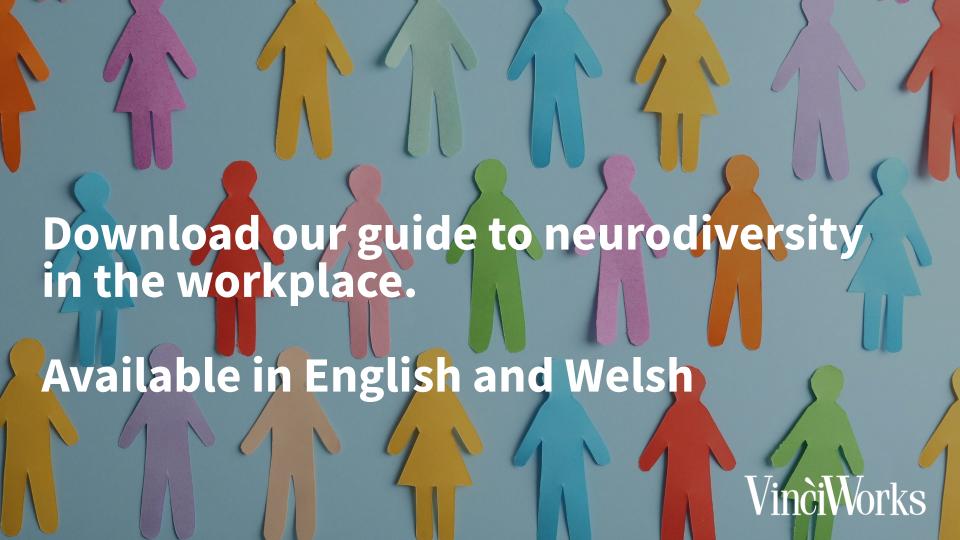
### Importance of drama training

- Inspired by lived experience
- Drama can teach people about behaviours in a few minutes
- Often easier to relate to than written information
- VinciWorks interviews protagonists 'in character'
- Demonstrating the behaviours and the mindsets





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# Thinking about neurodiversity at work

- Creating a neurodiverse workplace positive for everyone, staff and employer
- Massive growth in employment tribunals alleging neurodiversity discrimination
- 2023 102 neurodiversity employment tribunals
- Up from 70 cases in 2020
- Quadrupled in last five years
- Average cost of defending a tribunal is £8,500

#### AECOM Ltd. vs Mallon

- A job applicant with dyspraxia asked to apply orally instead of written
- Employer demanded a written explanation despite the written communication issues
- Applicant won the tribunal
- Organisation should have made reasonable adjustments about the communication issues



## Duncan vs. Fujitsu Services Ltd.

- Fujitsu employee had problems with oral communication
- Had to call in sick instead of writing
- Wasn't given a written agenda before the meeting
- Fujitsu harassed employee by discussing sickness absence without consent

#### **Definition of disability**

- Equality Act says a person is disabled if they have a physical or mental impairment that has a substantial long term negative effect on ability to do normal daily activities
- More than minor or trivial, lasting more than 12 months
- Employer required to consider reasonable adjustments for disabled people

#### Disability and neurodivergence

- Bringing a claim against an employer for disability required the employee to demonstrate the employer knew or should have known
- If the employer disputes the disability, the employee has to prove it, i.e. through a diagnosis
- If someone doesn't consider themselves disabled they may not be able to rely on Equality Act protections for disability

# Must neurodivergent workers disclose?

- Employers should not gatekeep reasonable adjustments
- Workers should have access to support with or without formal diagnosis
- If an employee discloses a condition, best practice is to ask how to support them
- But workers may need to identify as disabled to enjoy Equality Act protections

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BELONGING

Poll 3:

**INCLUSION** 

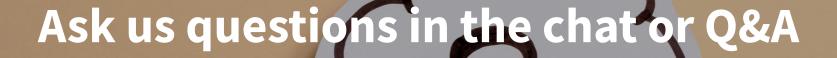
How confident do you feel in discussing reasonable adjustments with your employer?



Do these answers reflect your experience? Tell us in the chat

**EQUITY** 





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#### Reasonable adjustments

- Always be tailored to the individual
- Start with a discussion and consider the job, the environment, and their skills
- Offer advice or a needs assessment to understand support they need
- Create a reasonable adjustments plan or passport to take with them through different roles and managers
- Keep the plan under review to ensure it is working

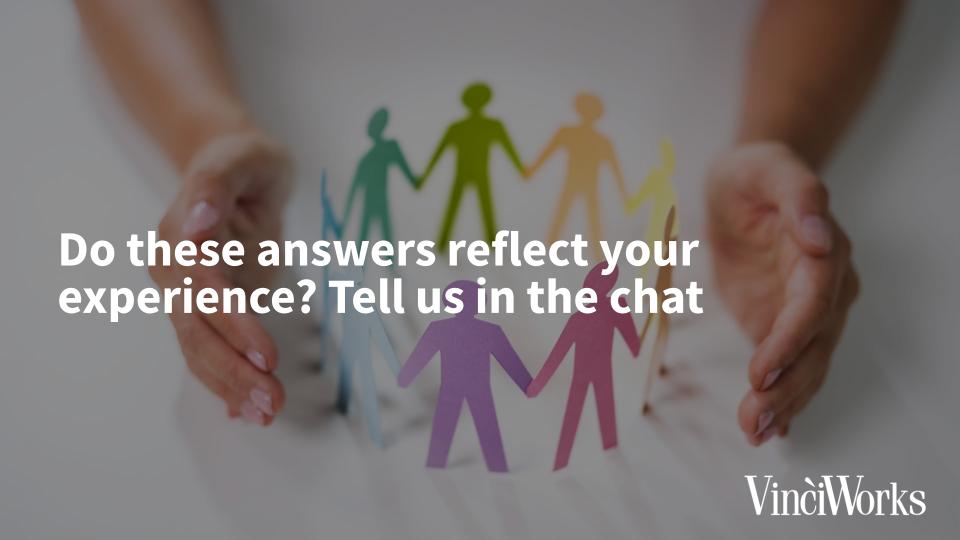
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### Creating a neurodiversity policy

- The policy should also support those who haven't disclosed or don't know their condition well
- Normalise the conversations around support
- Think about the sensory environment
- Creating quiet spaces can help everyone, not just neurodiverse staff







# Supporting neurodiverse individuals at work

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### Supporting employees

- Regular check-ins
- Weekly 1-2-1
- Regular conversations about wellbeing as well as performance
- Open and honest communication
- Always be talking and sharing

## Key tips for being neurodiversity friendly

- Diverse organisations are more effective
- Encouraging and supporting neurodiverse workplaces has a significant benefit to all
- Also a risk mitigation strategy
- Ensure customer facing staff are trained
- Key principles apply across all industries
- E.g. communicating in multiple formats





Q: What are some cost effective strategies we can implement?



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